

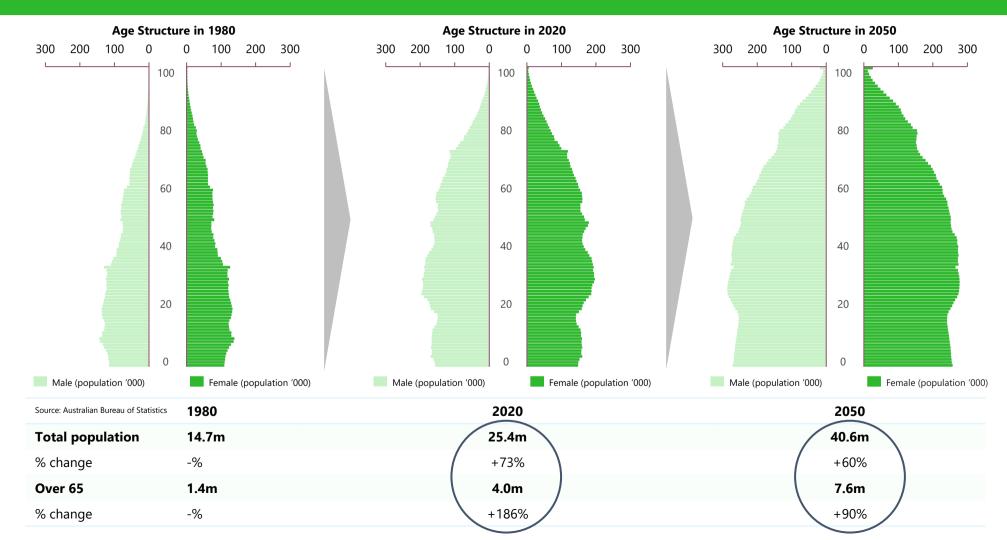
### Healthcare is an essential service globally A clear path to building a scale healthcare infrastructure platform





# We are getting older Addressing the needs of a growing and ageing population

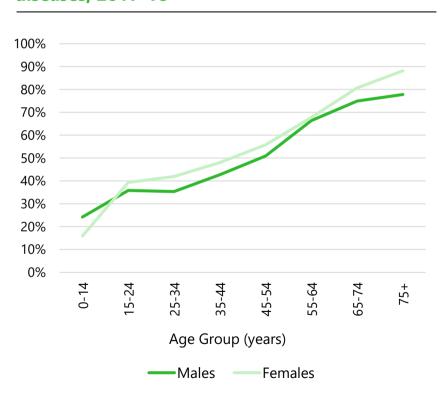




### As we get older, we get sicker Aging population results in increasing prevalence of chronic disease

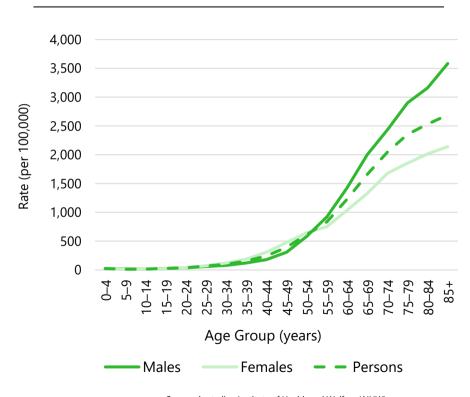


### Proportion of Persons with one or more chronic diseases, 2017-18



Source: Australian Bureau of Statistics, National Health Survey: First Results, 2017-18

Estimated incidence rates of all cancers, by age at diagnosis and sex, 2019



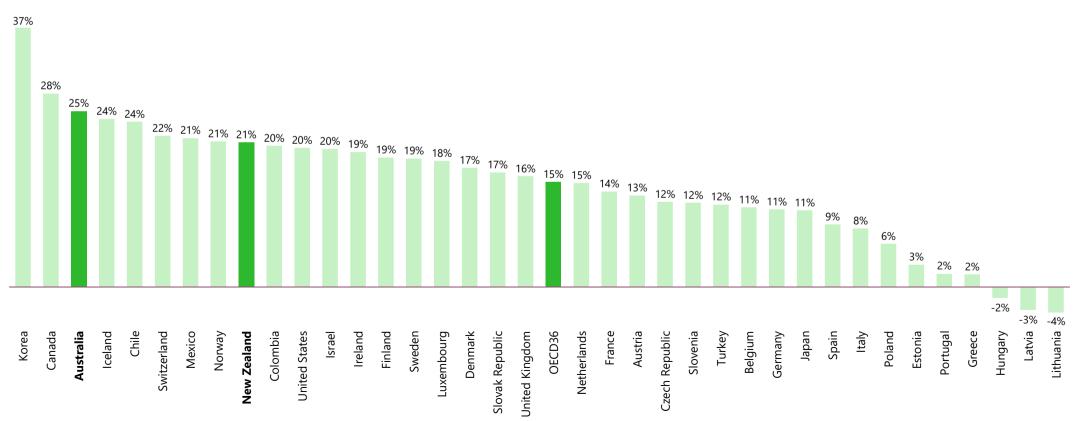
Source: Australian Institute of Health and Welfare (AIHW)

# As we get older and sicker, we spend more on healthcare Increasing the total healthcare system funding



### **Forecast Growth in OECD Healthcare Expenditure**

% increase of Healthcare Expenditure as share of GDP (2015A-30F)



Source: OECD Health Division Projections, 2019

# Making Infratil part of the solution Our investment criteria for the healthcare sector



- ✓ Addresses a large and growing need
- ✓ Improves patient outcomes, increases system efficiency
- ✓ Strong barriers to entry, scale/network benefits
- ✓ Stable, supportive regulatory environment
- ✓ Aligned and engaged medical professionals

Reliable cashflows

Top line growth

Re-investment options

We believe that the stability of patient long-term capital can prioritise long-term initiatives, improve the quality of care received and enhance social outcomes



# Managing Healthcare Sector risks Bringing the right operational experience to bear on a new sector for Infratil



### **Sector-Specific Challenges**

- Managing clinical risk & governance
- Doctor recruitment & retention
- IT-enablement & integration
- Best practice transfer across geographically dispersed clinic network

#### **Experienced Sector Specialists**



**John Livingston**Founder and Former CEO of Integral
Diagnostics (2002 – 2017)

BAppSci (Med Rad), GradDipHSc (Edu), GradCertBus (Mgt), GAICD



Andrew Harrison
Founder, former CEO & non-executive
Director of Capitol Health (2005 – June 2020)

B.Commerce, Double Major in Commercial Law & Marketing

Willing to invest early in talent and technology to build a strong platform for growth

### Growth opportunities for Infratil in the healthcare sector **Clear path to** building scale through organic growth, developments and M&A



### ✓ Expansion within radiology

- Exposure to fast growing catchments and high value modalities
- Clinic expansion and greenfield network growth
- Industry consolidation
- Geographic expansion & teleradiology

### ✓ Expansion into adjacent sectors

- Oncology
- Pathology
- Private hospitals
- Specialist clinics

